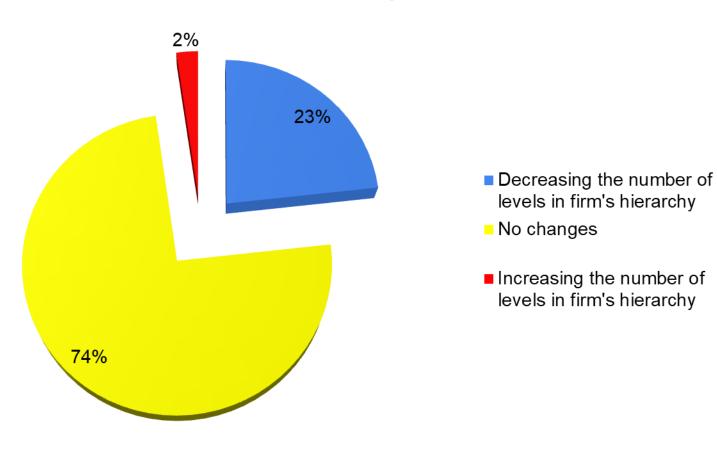


Changes in organizational function of Ukrainian firms under the conditions of war

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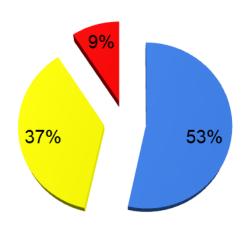


Firm hierarchy



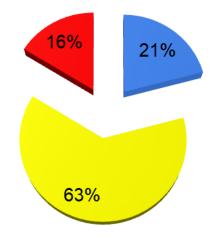


Area of responsibility



- Extending the area of responsibility of employees
- No changes
- Narrowing the area of responsibility of employees

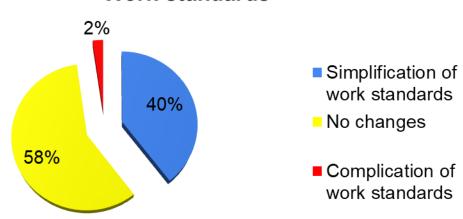
Distribution of responsibilities



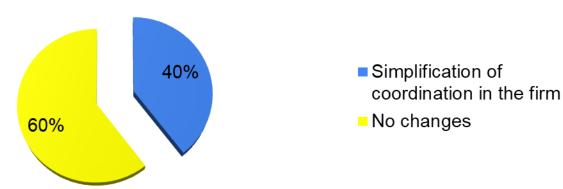
- Less strict distribution of responsibilities among employees
- No changes
- More strict distribution of responsibilities among employees



Work standards

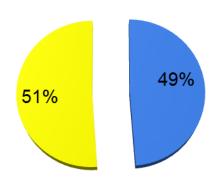


Coordination



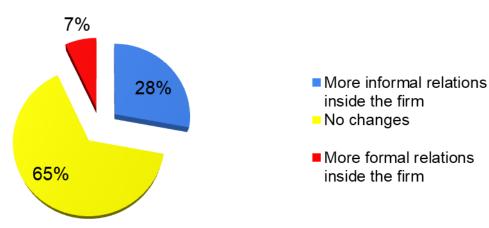


Communications between departments



- Simplification of communications between departments
- No changes

Formal / informal communications





Employees' involvement in decision making

